

STRATEGIC PLAN 2008-2013

OHIO DEPARTMENT OF NATURAL RESOURCES OFFICE OF COASTAL MANAGEMENT



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BACKGROUND

Passage of the federal Coastal Zone Management Act (CZMA) of 1972 provided the opportunity for coastal states, including Ohio, to develop coastal management programs. In 1989, Ohio passed the Ohio Coastal Management Act, a comprehensive law which allowed the Ohio Department of Natural Resources (ODNR) to proceed with preparing a coastal management program for the state.

As the designated federal agency for managing coastal and estuarine resources, the National Oceanic and Atmospheric Agency (NOAA) approved the Ohio Coastal Management Program in 1997 and authorized ODNR to proceed with implementing the program. The responsibility for Ohio's coastal management program resides within the ODNR. The ODNR, Office of Coastal Management was created in 2002 with the primary function of administering the Ohio Coastal Management Program. The office performs federal consistency reviews, administers Ohio law and administrative code regarding coastal management, and executes numerous initiatives targeted toward improving Ohio's coastal resources. The office also administers grants from the federal government to assist state and local agencies, communities and nonprofits with improving the Lake Erie coastal region.

INTRODUCTION

Section 312 of the CZMA requires NOAA's Office of Coastal Resource Management to conduct a continuing review of the performance of states and territories with federally approved Coastal Management Programs. Prior to the most recent evaluation of Ohio's Program, recommendations from 2005 called for the development of a Strategic Plan.

The ODNR, Office of Coastal Management has developed this Strategic Plan which will be used to guide the Office towards achievement of its Mission and Vision. This Plan's primary themes and strategies will serve as valuable guidelines to focus attention on Program objectives and priorities.

This document will also provide a coherent long-term and short-term strategy that will provide the framework for the Office of Coastal Management to effectively implement its core authorities.



MISSION

To achieve a balance between use and preservation of Lake Erie's coastal resources, in collaboration with our partners, by effectively administering the Ohio Coastal Management Program.



VISION

Working with our public and private partners, we will attain a healthy Lake Erie region with vital ecosystems and prosperous coastal communities.

GUIDING PRINCIPLES/CORE VALUES

These core values reflect the guiding principles of the Ohio Department of Natural Resources and are utilized towards fulfillment of our mission:

COASTAL RESOURCE STEWARDSHIP

- Our actions serve to protect Ohio's historical, cultural, economic and natural resources heritage
- Our decisions are based on sound science, the law and ethical standards
- We value environmental awareness and education for inspiring Ohioans to embrace a conservation ethic
- Our office's actions will empower individuals, communities, businesses, and others to further their efforts towards sustainable stewardship of Ohio's historical, cultural, economic and natural resources

CUSTOMER SERVICE

- We are committed to the delivery of quality services, resource information and technical assistance
- Public participation is essential to the development and ongoing improvement of departmental programs
- We are committed to creating a safe, healthy and rewarding experience for all who use and enjoy Ohio's coastal resources

PERFORMANCE EXCELLENCE

- We value our human resources and help them to achieve the most in their professions by encouraging skill development, building diversity and embracing institutional knowledge
- We foster a culture that practices continuous improvement throughout the workplace
- We take advantage of emerging technology to enhance our productivity and the quality of our services

STRATEGIC THEMES

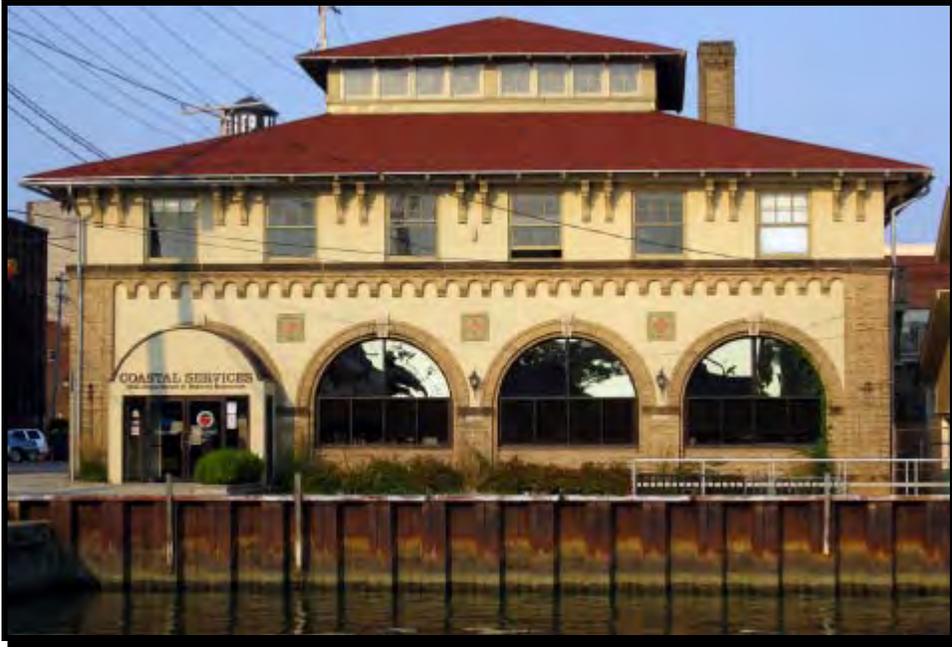
The Office of Coastal Management has identified four strategic themes that serve as the framework for carrying out its vision, mission and core authorities:

- 1. Maintain and Enhance Existing Office Functions**
- 2. Provide Coastal Resources Management Education and Outreach**
- 3. Implement an Effective Coastal Regulatory Program**
- 4. Protect and Restore Coastal Resources**



THEME ONE

MAINTAIN AND ENHANCE EXISTING OFFICE FUNCTIONS



The Office of Coastal Management will maintain and enhance its existing grants and business functions while improving efficiency and effectiveness as opportunities arise.

OBJECTIVES

1. Administer Coastal Management Assistance Grants, Core Discretionary Grants, Coastal and Estuarine Land Conservation Program Grants, and annual NOAA grants to the Ohio Coastal Management Program {ORC 1506.02}
2. Provide support to the Ohio Coastal Resources Advisory Council {ORC 1506.12}
3. Maintain and develop knowledge, skills, and abilities of Office personnel
4. Conduct facility and equipment needs assessments
5. Maintain and enhance other Office and coastal management functions {ORC 1506.02}

Theme Two

Provide Coastal Resources Management Education & Outreach



The Office of Coastal Management will provide information to coastal communities and decision-makers regarding Lake Erie, coastal resources, the Ohio Coastal Management Program, and sustainability of the Great Lakes ecosystems.

OBJECTIVES

1. Develop, improve, and administer education and outreach tools and resources {ORC 1506.02}
2. Annually review, update and publish a current inventory of Lake Erie public access facilities {ORC 1506.05}
3. Increase training and outreach activities as identified with our coastal constituents
4. Foster relationships with partners and stakeholders
5. Provide technical assistance related to coastal resources management
6. Maintain and enhance Geographic Information Systems (GIS) data and mapping product services to various audiences in a user-friendly environment

THEME THREE

IMPLEMENT AN EFFECTIVE COASTAL REGULATORY PROGRAM



The Office of Coastal Management will administer the regulatory programs for which it has direct authorities and will coordinate with state, federal, and local authorities to promote the effective management of Ohio's coastal resources.

Objectives

1. Effectively administer permit, lease, and CZMA Consistency Programs as defined in the Ohio Coastal Management Program core authorities (See Appendix)
2. Develop and implement a regulatory compliance monitoring and enforcement plan {ORC 1506.07, .08, .09, .11, .40, .99}
3. Create a Coastal Design Manual in coordination with the USACE, other ODNR Divisions, and state agencies
4. Enhance coordination of regulatory programs between federal, state, and local partners
5. Utilize technology to increase the efficiencies within regulatory programs

THEME FOUR

PROTECT AND RESTORE COASTAL RESOURCES



The Office of Coastal Management will work closely with partners at the local, state and federal levels to identify key coastal resources and secure funding to protect and restore Ohio's coastal resources.

Objectives

1. Develop a consolidated competitive grant process using Coastal Management Assistance Grants and Core Discretionary Grants for state and local partners by budget cycle 2009-2010 {ORC 1506.02}
2. Develop a Lake Erie Shore Erosion Management Plan to assist property owners, professionals, and local decision makers in effectively addressing erosion along the Ohio Lake Erie shore
3. Insure coordinated coastal resource management in Ohio through administration of the Integrated Management Team and Policies and Procedures Committee
4. Support other State agencies and ODNR Divisions with resource-related projects
5. Participate and provide support to regional and national organizations with a stake in Ohio coastal management issues such as: Coastal States Organization, Great Lakes Commission, Great Lakes Dredging Team, Great Lakes National Program Office, Northern Ohio Geographic Information System User Group, Professional Land Surveyors of Ohio, Ohio Association of Realtors, etc.

APPENDIX
STATUTORY (CORE) AUTHORITIES FOR THE OFFICE OF COASTAL MANAGEMENT.

Ohio Revised Code	Description
ORC 1506.02	Natural Resources Department designated lead agency for Coastal Management Program; document; grants
ORC 1506.03	Director to determine consistency of project or activity with program
ORC 1506.05	Promotion of public access to Lake Erie
ORC 1506.06	Preliminary and final identification of coastal erosion areas; notice to grantee; prohibited governmental actions
ORC 1506.07	Rules for permanent structures in erosion area; permit; county or municipal regulation
ORC 1506.08	Appeals
ORC 1506.09	Violations; injunction; civil penalty
ORC 1506.10	State's rights to waters of Lake Erie
ORC 1506.11	Leasing of lakefront land for private improvement
ORC 1506.12	Coastal Resources Advisory Council
ORC 1506.31	Rules establishing Lake Erie submerged lands preserves; access
ORC 1506.32	Permit to recover, alter, salvage or destroy abandoned property associated with submerged watercraft or aircraft
ORC 1506.33	State owns all abandoned property submerged in Lake Erie; exceptions; report of recovery or salvage; disposition of property
ORC 1506.34	Policies and rules for administration; public information programs; contracts with marine experts
ORC 1506.35	Suspension or revocation of permit; forfeiture proceedings; submerged lands preserves fund; enforcement of provisions
ORC 1506.36	Certain activities not limited by provisions
ORC 1506.37	Submerged lands advisory council
ORC 1506.38	Erosion agent for purposes of cooperation with federal authorities
ORC 1506.39	Assistance by engineers and employees of other state departments or educational institutions
ORC 1506.40	Shore Structure Permits
ORC 1506.41	Permit and Lease Fund
ORC 1506.42	Agreements with subdivisions or state agencies for erosion projects
ORC 1506.43	Contracts with subdivisions for erosion projects
ORC 1506.44	Coastal Erosion Loan Program
ORC 1506.45	Acquisition of lands
ORC 1506.46	Action not in conflict
ORC 1506.47	Plan for management of erosion; technical assistance to subdivisions and landowners
ORC 1506.48	Reappraisal of real property damaged or destroyed by shore erosion

United States Code	Description
16 U.S.C. § 1455	Administrative grants (Section 306)
16 U.S.C. § 1455a	Coastal resource improvement program (Section 306A)
16 U.S.C. § 1455b	Protecting coastal waters (Section 6217)
16 USC § 1456	Consistency of federal activities with state management programs (Section 307)
16 U.S.C. § 1456b	Coastal Zone Enhancement Grants (Section 309)
16 USC § 1456d	Coastal and Estuarine Land Conservation Program
16 U.S.C. § 1458	Review of performance (Section 312)

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